

# Full Country Intelligence

## Imported Next-Generation Drug-Eluting Coronary Stent

Adult PCI | India

| Project field               | Definition                                                                          |
|-----------------------------|-------------------------------------------------------------------------------------|
| Sample manufacturer         | Generic US/EU-based, revenue-generating, growth-stage MedTech manufacturer          |
| Primary configuration       | Balloon-expandable sirolimus-eluting cobalt-chromium DES with biodegradable polymer |
| Intended use                | Adult PCI for eligible de novo lesions in native coronary arteries                  |
| India status                | No Indian import licence or commercial sales assumed                                |
| Research cutoff             | 19 August 2026                                                                      |
| Overall evidence confidence | MEDIUM                                                                              |
| Decision conclusion         | CONDITIONAL GO                                                                      |

### 1. Executive Decision Summary

#### Overall conclusion: CONDITIONAL GO

The locked Phase 5B evidence supports continued evaluation of India as a commercially meaningful market for the defined imported DES. Significant investment should proceed only after product-specific CDSO classification/predicate confirmation, validation of confidential net acquisition economics, and confirmation of current national/priority-state PCI payment rules. Clinical demand is substantial, DES use is mature, and buyer/procurement pathways are identifiable. The principal constraints are regulated pricing, strong domestic and multinational competition, incomplete registry coverage, and reimbursement variation.

**Confidence: MEDIUM** - Critical commercial and regulatory inputs remain unresolved.

| Decision dimension | Finding                                                                                              | Confidence |
|--------------------|------------------------------------------------------------------------------------------------------|------------|
| Market opportunity | Observed 2024 PCI base 726,715; scenario TAM 832,942-1,068,381 DES units.                            | MEDIUM     |
| SAM                | 499,765-908,124 units; highly dependent on product-fit assumptions.                                  | LOW        |
| Pricing            | NPPA 2026 DES ceiling ₹39,186.03 excluding GST; public patient/MRP observations ₹23,625 to ~₹41,145. | MEDIUM     |
| Competition        | 15 products screened; five direct competitors profiled.                                              | MEDIUM     |
| Regulatory         | Provisional Class D; MD-14 to MD-15 import route with Indian authorized agent.                       | MEDIUM     |
| Reimbursement      | PCI package funding relevant; Assam PM-JAY MC011A example ₹40,600.                                   | MEDIUM     |
| Buyers             | Public institutes, state procurement bodies and private cardiac networks are                         | MEDIUM     |

| Decision dimension | Finding                                                                                      | Confidence |
|--------------------|----------------------------------------------------------------------------------------------|------------|
|                    | structurally important.                                                                      |            |
| Procurement        | Public tenders/rate contracts plus private negotiated sourcing; consignment model evidenced. | MEDIUM     |

## Top opportunity drivers

- Large observed PCI procedure base with 2024 registry volume 10.945% above 2023.
- Historical national evidence shows DES has become the dominant coronary-stent technology.
- Large public and private cardiac-care infrastructure provides multiple demand and procurement routes.

## Top risks

- NPPA price control constrains premium pricing and may compress importer/distributor economics.
- Strong domestic value competitors coexist with established premium imported brands.
- Net acquisition prices, brand shares and private purchasing volumes are not publicly verifiable.

## Three entry conditions

1. Obtain formal product-specific CDSCO classification/predicate confirmation and validate the exact evidence burden.
2. Validate confidential hospital acquisition and distributor economics before finalizing launch price and margin assumptions.
3. Confirm the current national PM-JAY PCI package and priority-state payment variations.

Sources: MKT-01; PRI-01; PRI-02; REG-01; REG-03; REI-01; REI-02; TEN-01

## 2. Integrated Country-Entry Assessment

India is a high-volume coronary-intervention market with a mature DES category, formal price regulation, a defined medical-device import pathway, and visible public/private procurement structures. For the hypothetical entrant, the central commercial question is not whether PCI demand exists; it is whether the product can differentiate inside the regulated price envelope while meeting CDSCO requirements and maintaining viable channel economics.

### Evidence supporting continued entry work

- 726,715 observed PCI procedures in 2024.
- Base-case TAM 911,877 units and SAM 683,908 units under locked assumptions.
- Current hospital disclosures show lower-priced domestic DES and premium imported DES coexisting.
- CDSCO provides a defined import route and statutory review target.
- Recent public procurement evidence confirms coronary-stent rate contracts and consignment sourcing.

### Evidence preventing an unconditional GO

- No verified current 2024 national DES share.
- No verified current national stents-per-PCI ratio.
- No verified confidential acquisition price or brand-level market share.
- No final product-specific CDSCO predicate/classification confirmation.
- No openly retrievable current national 2026 PM-JAY PCI rate table in the locked evidence.

**Confidence: MEDIUM**

### 3. Market Opportunity Intelligence

#### 3.1 Product-market definition

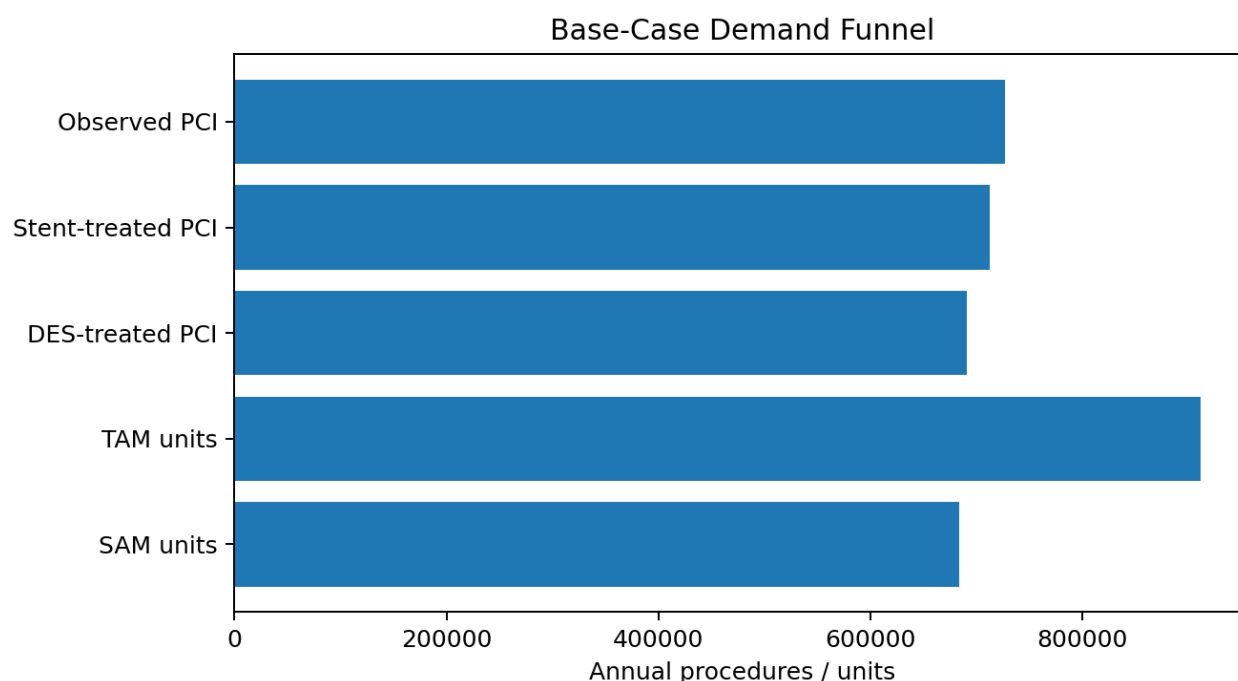
| Element            | Defined market                                                                       |
|--------------------|--------------------------------------------------------------------------------------|
| Product            | Imported sirolimus-eluting cobalt-chromium coronary stent with biodegradable polymer |
| Use case           | Adult PCI                                                                            |
| Primary indication | Eligible de novo lesions in native coronary arteries                                 |
| Care setting       | Hospital cardiac catheterization laboratory                                          |
| Clinical user      | Interventional cardiologist                                                          |
| Demand denominator | Annual PCI procedures filtered for stent use, DES use and units per DES-treated PCI  |

#### 3.2 National PCI base

The latest locked national registry evidence reports 726,715 PCI procedures in 2024 versus 655,023 in 2023. Approximately 2,200 cath labs were estimated to be operational; 1,448 centers contributed registry information and 1,096 reported complete PCI data. The report therefore treats 726,715 as an observed registry base rather than an exhaustive adjusted national total.

| Metric                         | Evidence | Confidence | Use                             |
|--------------------------------|----------|------------|---------------------------------|
| 2024 PCI procedures            | 726,715  | HIGH       | Current observed procedure base |
| 2023 PCI procedures            | 655,023  | HIGH       | Historical comparator           |
| 2023-2024 growth               | 10.945%  | HIGH       | Directional growth              |
| Operational cath labs          | ~2,200   | MEDIUM     | Structural capacity             |
| Contributing centers           | 1,448    | HIGH       | Registry reach                  |
| Complete PCI-reporting centers | 1,096    | HIGH       | Completeness limitation         |

Sources: MKT-01; MKT-02



Sources: GHMAP calculation from locked Phase 5B inputs.

### 3.3 Geographic concentration

| State         | Cath-lab share |
|---------------|----------------|
| Maharashtra   | 28.45%         |
| Tamil Nadu    | 15.90%         |
| Gujarat       | 12.22%         |
| Uttar Pradesh | 11.31%         |
| Karnataka     | 11.18%         |
| Top five      | 79.06%         |

This is capacity concentration, not procedure share or purchasing market share.

Sources: MKT-01

### 3.4 Funding mix

| Funding source     | Share | Commercial implication                                                       |
|--------------------|-------|------------------------------------------------------------------------------|
| Government schemes | 48.8% | Public payment rules and state implementation are material.                  |
| Out-of-pocket      | 31.3% | Patient affordability and regulated stent pricing remain material.           |
| Private insurance  | 19.9% | Private payer/provider arrangements matter; negotiated rates are not public. |

Sources: MKT-01

### 3.5 DES adoption

Current national 2024 DES share is not publicly reported in the locked evidence. Historical national registry data show 81.1% DES share in 2011, 96.75% in 2017 and approximately 98% in 2018. A contemporary single-center signal exceeds 99%, but it is not nationally representative.

**Confidence: MEDIUM** - DES dominance is well supported; the exact current national share is not.

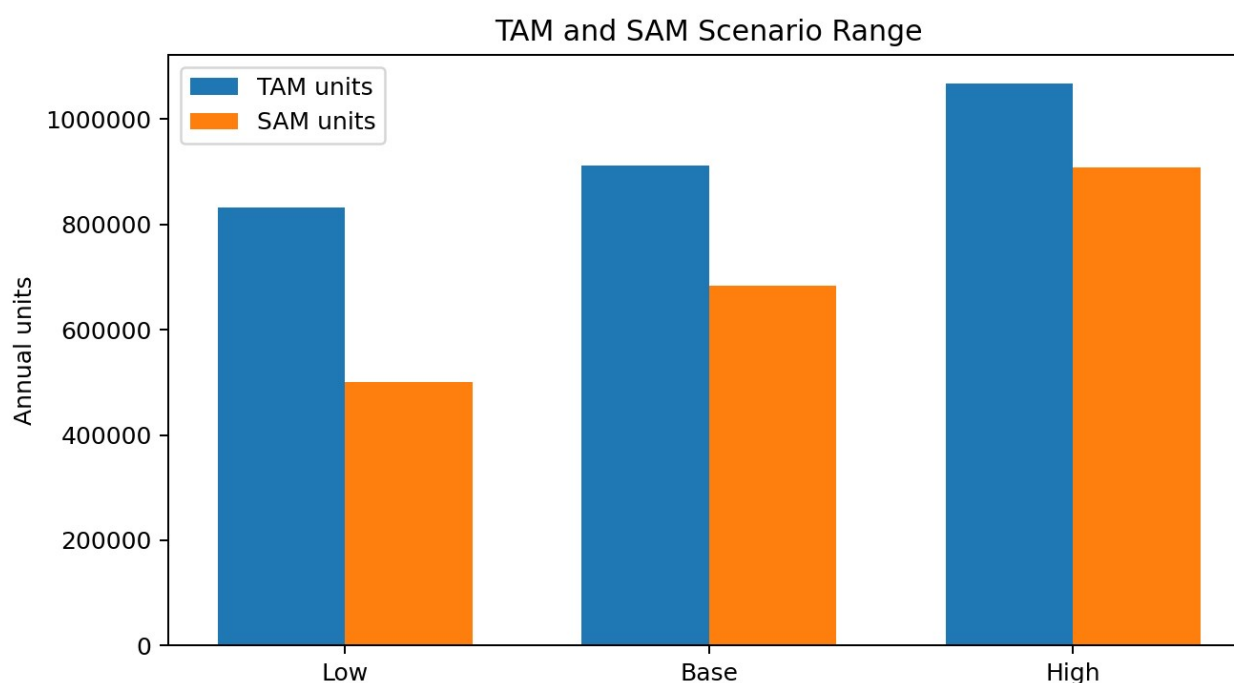
Sources: MKT-03; MKT-04; MKT-05; MKT-06

### 3.6 Demand model inputs

| Input                        | Low     | Base       | High       | Confidence |
|------------------------------|---------|------------|------------|------------|
| Annual PCI base              | 726,715 | 726,715    | 726,715    | HIGH       |
| Stent-use share              | 95%     | 98%        | 99%        | MEDIUM     |
| DES share                    | 95%     | 97%        | 99%        | MEDIUM     |
| Stents per DES-treated PCI   | 1.27    | 1.32       | 1.50       | MEDIUM     |
| Product fit                  | 60%     | 75%        | 85%        | LOW        |
| Observed patient-price basis | ₹23,625 | ₹32,385.17 | ₹41,145.33 | LOW        |

### 3.7 TAM and SAM

| Metric                             | Low            | Base           | High           |
|------------------------------------|----------------|----------------|----------------|
| Stent-treated PCI                  | 690,379        | 712,181        | 719,448        |
| DES-treated PCI                    | 655,860        | 690,816        | 712,254        |
| TAM units                          | 832,942        | 911,877        | 1,068,381      |
| SAM units                          | 499,765        | 683,908        | 908,124        |
| Illustrative TAM value             | ₹1,967.8 crore | ₹2,953.1 crore | ₹4,395.9 crore |
| Illustrative SAM value             | ₹1,180.7 crore | ₹2,214.8 crore | ₹3,736.5 crore |
| NPPA ceiling-value reference - TAM | ₹3,264.0 crore | ₹3,573.3 crore | ₹4,186.6 crore |
| NPPA ceiling-value reference - SAM | ₹1,958.4 crore | ₹2,680.0 crore | ₹3,558.6 crore |



**Confidence: MEDIUM** - TAM unit range is decision-useful; SAM and value ranges are more assumption-sensitive.

The illustrative value ranges use public patient/MRP observations and therefore do not represent audited market revenue, hospital acquisition economics or manufacturer net sales.

### 3.8 Market opportunity conclusion

The evidence supports a strong underlying clinical-demand opportunity. The observed PCI base is large and growing, and historical evidence indicates a DES-dominant treatment environment. The principal uncertainty is not category demand but the precision of current DES utilization, stents per PCI and the proportion of national demand fitting the sample product's intended use and configuration.

| Dimension                | Assessment                                               |
|--------------------------|----------------------------------------------------------|
| Procedure base           | Strong                                                   |
| DES category maturity    | Strong                                                   |
| Geographic concentration | Decision-useful for prioritization                       |
| Funding structure        | Mixed public/private/self-pay                            |
| SAM precision            | Low confidence                                           |
| Module conclusion        | Strong opportunity, conditional on commercial validation |

Sources: MKT-01 to MKT-12; locked GHMAP calculations

## 4. Competitor & Pricing Intelligence

### 4.1 Competitive landscape

The locked evidence base screens 15 DES products with current India market-presence signals. The landscape includes domestic manufacturers competing on value and technology, alongside established imported brands. No brand-level market share is stated because no licensed sales or purchase-order dataset was used.

| Manufacturer                         | Product           | Origin                           | Drug                  | Polymer                                        | Public price signal                                                  | Confidence |
|--------------------------------------|-------------------|----------------------------------|-----------------------|------------------------------------------------|----------------------------------------------------------------------|------------|
| Sahajanand Medical Technologies      | Tetriflex         | India / Domestic                 | Sirolimus             | Biodegradable                                  | ₹23,625 patient price observation                                    | MEDIUM     |
| Sahajanand Medical Technologies      | Supralimus Core   | India / Domestic                 | Sirolimus             | Biodegradable                                  | ₹41,145.33 patient price observation                                 | MEDIUM     |
| Sahajanand Medical Technologies      | Tetrilimus        | India / Domestic                 | Everolimus            | Biodegradable                                  | ₹41,145.33 patient price observation under hospital spelling variant | MEDIUM     |
| Sahajanand Medical Technologies      | Everoflex         | India / Domestic                 | Everolimus            | Not publicly verified in this phase            | ₹41,145.33 patient price observation                                 | LOW        |
| Vascular Concepts                    | Pronova XR        | India / Domestic                 | Sirolimus             | Biodegradable                                  | ₹41,145 MRP including 5% GST                                         | MEDIUM     |
| Translumina                          | Yukon Choice      | India-linked / Marketed in India | Sirolimus             | Biodegradable / polymer-based family           | ₹41,145.33 patient price observation                                 | LOW        |
| Envision Scientific                  | Abluminus         | India / Domestic                 | Sirolimus             | Abluminal drug delivery system                 | ₹41,145.33 patient price observation                                 | LOW        |
| Nano Therapeutics                    | Encruso           | India / Domestic listing         | Not publicly verified | Not publicly verified                          | ₹41,145.33 patient price observation                                 | LOW        |
| Biosensors International             | BioMatrix NeoFlex | Imported                         | Biolumis A9           | Biodegradable                                  | ₹41,145.33 patient price observation                                 | LOW        |
| Terumo                               | Ultimaster Nagomi | Imported                         | Sirolimus             | Biodegradable poly(DL-lactide-co-caprolactone) | ₹41,145.33 patient price observation                                 | MEDIUM     |
| Teleflex / Biotronik legacy branding | Orsiro Mission    | Imported                         | Sirolimus             | PLLA biodegradable polymer                     | ₹41,143 patient price observation                                    | MEDIUM     |
| Abbott                               | Xience Skypoint   | Imported                         | Everolimus            | Durable fluorinated copolymer                  | ₹41,145.33 patient price observation                                 | HIGH       |
| Boston Scientific                    | Synergy XD        | Imported                         | Everolimus            | Bioabsorbable polymer                          | ₹41,145.33 patient price observation                                 | MEDIUM     |
| Medtronic                            | Onyx Frontier     | Imported                         | Zotarolimus           | Durable polymer                                | ₹41,142.52 patient price observation                                 | MEDIUM     |
| B. Braun                             | Coroflex ISAR     | Imported                         | Sirolimus             | Polymer-free drug carrier technology           | ₹41,143.20 patient price observation                                 | MEDIUM     |

Sources: CMP-01; CMP-02; CMP-03; CMP-04; CMP-05; CMP-06; PRI-04; PRI-05; PRI-06

### 4.2 Five direct competitor profiles

#### 4.2.1 Tetriflex - Sahajanand Medical Technologies

| Field                      | Finding                                                                                          |
|----------------------------|--------------------------------------------------------------------------------------------------|
| Selection rationale        | Domestic low-price comparator with current product and hospital evidence.                        |
| India presence             | Current manufacturer page and 2026 hospital patient-price listing.                               |
| Drug / polymer             | Sirolimus; biodegradable polymer matrix.                                                         |
| Platform / dimensions      | Metallic DES; complete normalized platform/size matrix not extracted.                            |
| Public price evidence      | ₹23,625 at Bombay Hospital Indore.                                                               |
| Positioning vs sample      | Value-positioned domestic DES relative to a hypothetical imported next-generation device.        |
| Evidence-based strengths   | Domestic manufacturing position; materially lower observed patient price; biodegradable polymer. |
| Evidence-based limitations | No verified national share, confidential acquisition price or current                            |

|                   |                                                                                        |
|-------------------|----------------------------------------------------------------------------------------|
|                   | licence record extracted.                                                              |
| Critical unknowns | Exact size matrix, strut thickness, licence number/status and procurement penetration. |

**Confidence: MEDIUM**

Sources: CMP-01; PRI-05

**4.2.2 Pronova XR - Vascular Concepts**

| Field                      | Finding                                                                                    |
|----------------------------|--------------------------------------------------------------------------------------------|
| Selection rationale        | Domestic sirolimus/biodegradable-polymer comparator close to sample technology.            |
| India presence             | Current manufacturer 2026 revised price page.                                              |
| Drug / polymer             | Sirolimus; biodegradable polymer.                                                          |
| Platform / dimensions      | Cobalt-chromium DES; complete public dimensional matrix not extracted.                     |
| Public price evidence      | ₹41,145 MRP including 5% GST.                                                              |
| Positioning vs sample      | Domestic technological analogue at the regulated upper patient-price level.                |
| Evidence-based strengths   | Technology closely matches sample assumptions and has current manufacturer price evidence. |
| Evidence-based limitations | MRP is not net transaction price; no current licence record extracted.                     |
| Critical unknowns          | Exact size matrix, comparative clinical claims and procurement presence.                   |

**Confidence: MEDIUM**

Sources: PRI-06

**4.2.3 Ultimaster Nagomi - Terumo**

| Field                      | Finding                                                                                          |
|----------------------------|--------------------------------------------------------------------------------------------------|
| Selection rationale        | Imported sirolimus/biodegradable-polymer benchmark with strong official technical documentation. |
| India presence             | Official product page and 2026 Hinduja patient-price list.                                       |
| Drug / polymer             | Sirolimus; biodegradable poly(DL-lactide-co-caprolactone).                                       |
| Platform / dimensions      | CoCr L605; 80 µm; 2.0–4.5 mm; 9–50 mm; abluminal gradient coating.                               |
| Public price evidence      | ₹41,145.33 at Hinduja.                                                                           |
| Positioning vs sample      | Premium imported direct competitor with broad size range.                                        |
| Evidence-based strengths   | Strong official technical transparency; broad dimensions; comparable drug/polymer proposition.   |
| Evidence-based limitations | Hospital patient price does not reveal acquisition economics or sales volume.                    |
| Critical unknowns          | Current CDSCO licence number/status and actual India utilization.                                |

**Confidence: MEDIUM**

Sources: CMP-03; PRI-04

**4.2.4 Orsiro Mission - Teleflex / Biotronik legacy branding**

| Field                      | Finding                                                                                          |
|----------------------------|--------------------------------------------------------------------------------------------------|
| Selection rationale        | Imported ultrathin-strut sirolimus/biodegradable-polymer comparator.                             |
| India presence             | Current product page and 2026 Hinduja listing.                                                   |
| Drug / polymer             | Sirolimus; PLLA biodegradable polymer.                                                           |
| Platform / dimensions      | CoCr L605; 60/80 µm by diameter; 2.25–4.0 mm; 9–40 mm.                                           |
| Public price evidence      | ₹41,143 at Hinduja.                                                                              |
| Positioning vs sample      | Premium imported competitor differentiated by thin-strut platform.                               |
| Evidence-based strengths   | Strong technical comparability and current patient-price evidence.                               |
| Evidence-based limitations | Ownership/branding label differs across sources; acquisition price and market share unavailable. |

|                   |                                                            |
|-------------------|------------------------------------------------------------|
| Critical unknowns | Current Indian licence holder and procurement penetration. |
|-------------------|------------------------------------------------------------|

**Confidence: MEDIUM**

Sources: CMP-04; PRI-04

**4.2.5 Xience Skypoint - Abbott**

| Field                      | Finding                                                                                   |
|----------------------------|-------------------------------------------------------------------------------------------|
| Selection rationale        | Recently launched imported everolimus DES with broad diameter/length range.               |
| India presence             | Official India launch on 10 March 2026 and current Hinduja listing.                       |
| Drug / polymer             | Everolimus; durable fluorinated copolymer.                                                |
| Platform / dimensions      | CoCr L605; approximately 81 µm; 2.25–5.0 mm; 8–48 mm.                                     |
| Public price evidence      | ₹41,145.33 at Hinduja.                                                                    |
| Positioning vs sample      | Premium imported competitor with large-vessel and long-lesion configurations.             |
| Evidence-based strengths   | Clear India launch evidence; broad dimensions; strong official technical documentation.   |
| Evidence-based limitations | Different drug/polymer strategy from the sample; no confidential net price or share data. |
| Critical unknowns          | Current CDSCO licence record, hospital adoption and tender penetration.                   |

**Confidence: HIGH**

Sources: CMP-05; CMP-06; PRI-04

**4.3 Product comparison matrix**

| Attribute                    | Sample                                        | Tetriflex                                  | Pronova XR                          | Ultimaster Nagomi                          | Orsiro Mission                                        | Xience Skypoint                            |
|------------------------------|-----------------------------------------------|--------------------------------------------|-------------------------------------|--------------------------------------------|-------------------------------------------------------|--------------------------------------------|
| Drug                         | Sirolimus                                     | Sirolimus                                  | Sirolimus                           | Sirolimus                                  | Sirolimus                                             | Everolimus                                 |
| Polymer                      | Biodegradable                                 | Biodegradable                              | Biodegradable                       | Biodegradable P(DL-LA-co-CL)               | PLLA biodegradable                                    | Durable fluorinated copolymer              |
| Platform                     | Cobalt-chromium                               | Metallic; exact public alloy not extracted | Cobalt-chromium                     | CoCr L605                                  | CoCr L605                                             | CoCr L605                                  |
| Strut thickness              | Not yet specified                             | Not extracted                              | Not extracted                       | 80 µm                                      | 60 µm (2.25–3.0 mm); 80 µm (3.5–4.0 mm)               | Approximately 81 µm                        |
| Diameter range               | Approximately 2.25–4.00 mm                    | Not normalized                             | Not normalized                      | 2.0–4.5 mm                                 | 2.25–4.0 mm                                           | 2.25–5.0 mm                                |
| Length range                 | Approximately 8–48 mm                         | Not normalized                             | Not normalized                      | 9–50 mm                                    | 9–40 mm                                               | 8–48 mm                                    |
| India presence               | Not yet registered or sold                    | Current manufacturer + hospital evidence   | Current manufacturer price evidence | Current hospital evidence                  | Current hospital evidence                             | Official India launch + hospital evidence  |
| Current public patient price | Not established                               | ₹23,625                                    | ₹41,145 incl. 5% GST                | ₹41,145.33                                 | ₹41,143                                               | ₹41,145.33                                 |
| Positioning signal           | Hypothetical imported next-generation entrant | Value domestic                             | Domestic technology analogue        | Premium imported biodegradable-polymer DES | Premium imported thin-strut biodegradable-polymer DES | Premium imported broad-size everolimus DES |
| Current CDSCO licence number | None assumed                                  | Not extracted                              | Not extracted                       | Not extracted                              | Not extracted                                         | Not extracted                              |
| Market share                 | Not applicable                                | Not publicly verifiable                    | Not publicly verifiable             | Not publicly verifiable                    | Not publicly verifiable                               | Not publicly verifiable                    |

Sources: CMP-01; CMP-03; CMP-04; CMP-05; CMP-06; PRI-04; PRI-05; PRI-06; REG-07; REG-08

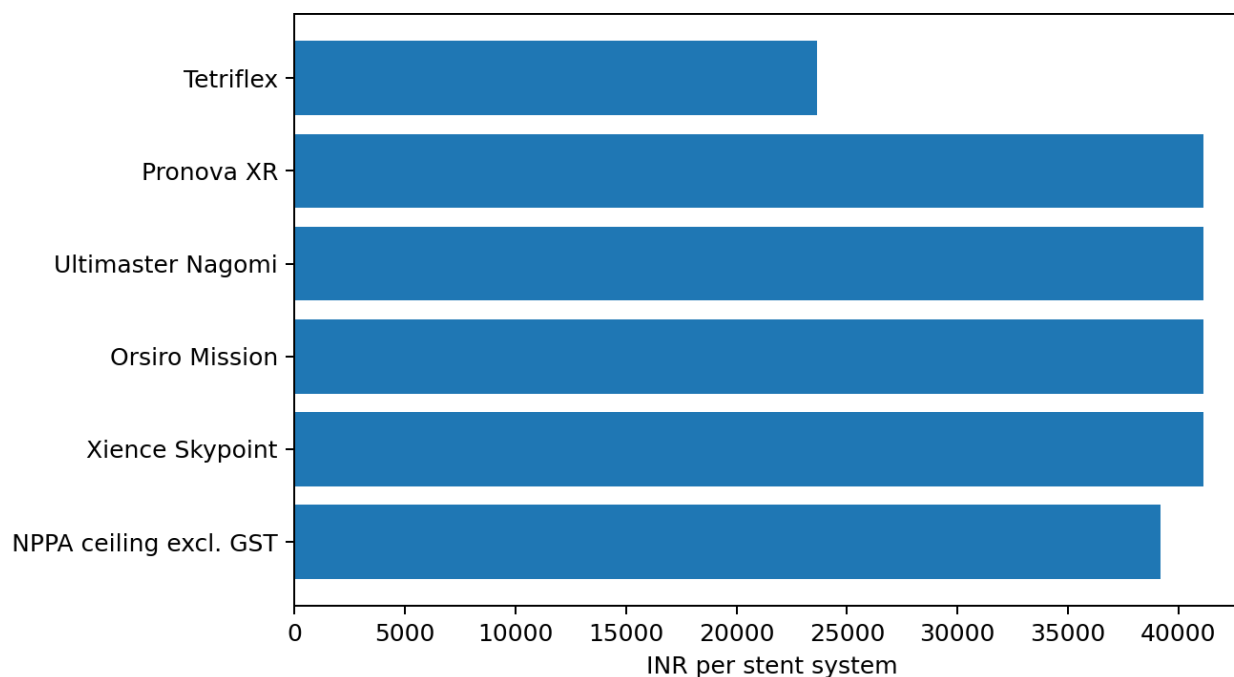
**4.4 Pricing evidence**

India requires strict separation of regulated ceiling price, patient/MRP observations, tender values, acquisition prices and reimbursement payments. The locked evidence does not support a single 'market price'.

| Product / scope                                                  | Price type                   | Amount   | Tax status                                       | Buyer/channel          | Confidence |
|------------------------------------------------------------------|------------------------------|----------|--------------------------------------------------|------------------------|------------|
| DES category including metallic DES and BVS/biodegradable stents | NPPA REGULATED CEILING PRICE | 39186.03 | Excluding GST; GST only if actually paid/payable | India regulated market | HIGH       |
| DES category                                                     | CEILING PLUS 5% GST          | 41145.33 | Includes 5% GST                                  | Hospital patient       | HIGH       |

|                                               | REFERENCE                                |                         |                                                                          | disclosure                          |                         |
|-----------------------------------------------|------------------------------------------|-------------------------|--------------------------------------------------------------------------|-------------------------------------|-------------------------|
| Tetriflex                                     | HOSPITAL PATIENT PRICE OBSERVATION       | 23625                   | Tax treatment not explicitly stated on extracted page                    | Bombay Hospital Indore              | MEDIUM                  |
| Seromount                                     | HOSPITAL PATIENT PRICE OBSERVATION       | 23625                   | Tax treatment not explicitly stated                                      | Bombay Hospital Indore              | LOW                     |
| Synergy XD                                    | HOSPITAL PATIENT PRICE OBSERVATION       | 41145.33                | Appears to include 5% GST                                                | P.D. Hinduja Hospital               | MEDIUM                  |
| Ultimaster Nagomi                             | HOSPITAL PATIENT PRICE OBSERVATION       | 41145.33                | Appears to include 5% GST                                                | P.D. Hinduja Hospital               | MEDIUM                  |
| Xience Skypoint                               | HOSPITAL PATIENT PRICE OBSERVATION       | 41145.33                | Appears to include 5% GST                                                | P.D. Hinduja Hospital               | MEDIUM                  |
| Orsiro Mission                                | HOSPITAL PATIENT PRICE OBSERVATION       | 41143                   | Tax treatment inferred from proximity to regulated GST-inclusive ceiling | P.D. Hinduja Hospital               | MEDIUM                  |
| Onyx Frontier                                 | HOSPITAL PATIENT PRICE OBSERVATION       | 41142.52                | Tax treatment inferred; not separately stated                            | P.D. Hinduja Hospital               | MEDIUM                  |
| Pronova XR                                    | MANUFACTURER MRP                         | 41145                   | Includes 5% GST                                                          | Manufacturer public price page      | HIGH                    |
| Bare-metal coronary stent category            | NPPA REGULATED CEILING PRICE             | 10762.15                | Excluding GST                                                            | India regulated market              | HIGH                    |
| PTCA inclusive of diagnostic angiogram        | REIMBURSEMENT / PROVIDER PACKAGE PAYMENT | 40600                   | Package amount; tax treatment not applicable as product price            | PM-JAY empanelled provider in Assam | HIGH                    |
| Hospital acquisition / net manufacturer price | HOSPITAL ACQUISITION PRICE               | Not publicly verifiable | Unknown                                                                  | Public and private hospitals        | NOT PUBLICLY VERIFIABLE |
| Selected 2025 public tenders                  | TENDER UNIT RATE / AWARD PRICE           | Not publicly verifiable | Varies by tender                                                         | Government buyers                   | NOT PUBLICLY VERIFIABLE |

Selected Public Price Observations



Interpretation rules: NPPA ceiling price is not a transaction price. Tender value is not a unit price. Reimbursement/package payment is not the product selling price. Patient/MRP disclosure is not hospital acquisition cost.

**Confidence: MEDIUM** - Current regulated and public patient-price evidence is strong; net acquisition economics are not publicly verifiable.

Sources: PRI-01 to PRI-06; REI-02; TEN-01 to TEN-05

## 4.5 Competitive conclusion

The sample product would enter a crowded, technology-mature DES market. Differentiation based only on being imported, sirolimus-eluting or biodegradable-polymer is unlikely to be sufficient because comparable propositions are already visible. A commercially credible entry case would require a defensible clinical/technical distinction plus viable channel economics under the NPPA ceiling.

| Competitive issue            | Evidence-based implication                                                              |
|------------------------------|-----------------------------------------------------------------------------------------|
| Domestic value competition   | Low public patient prices such as ₹23,625 demonstrate room below the regulated ceiling. |
| Premium imported competition | Multiple imported products are publicly listed near the GST-inclusive ceiling.          |
| Market share                 | Not publicly verifiable; no ranking is claimed.                                         |
| Net price                    | Not publicly verifiable; launch economics require separate validation.                  |
| Positioning                  | Technology and evidence differentiation matter because price headroom is constrained.   |

## 5. Regulatory Intelligence

### 5.1 Provisional classification and authority

The responsible national authority is CDSCO under the Medical Devices Rules. The working product-specific hypothesis is Class D because the sample is a high-risk implantable drug-eluting coronary stent. This classification is provisional and does not constitute a binding CDSCO determination.

**Confidence: MEDIUM** - Exact classification depends on the final intended use, claims, design and predicate position.

Sources: REG-01; REG-02; REG-06

### 5.2 Import pathway

| Step                       | Locked finding                                                                                                           | Implication                                                          |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|
| 1. Indian authorized agent | MD-14 checklist requires an eligible Indian authorized agent and supporting power-of-attorney/undertaking documentation. | Agent must be appointed before filing.                               |
| 2. MD-14 application       | Import application is filed through SUGAM.                                                                               | Product family/configuration and site evidence must be locked.       |
| 3. CDSCO review            | Central Licensing Authority reviews the application and evidence.                                                        | Deficiencies, testing or clinical questions may extend elapsed time. |
| 4. MD-15 licence           | Successful review results in Form MD-15.                                                                                 | Commercial import/sale must follow licence conditions.               |
| 5. Post-market lifecycle   | PMS, vigilance, PSUR and change-control obligations continue after approval.                                             | India-specific compliance system is required.                        |

Sources: REG-01; REG-03; REG-09

### 5.3 Reference approvals and predicate issue

The hypothetical product is assumed to hold EU MDR CE marking and US FDA premarket approval. Under the locked regulatory interpretation, reference-market approvals strengthen the import pathway and may reduce the likelihood of an Indian clinical investigation for an existing/predicate device. They do not automatically eliminate CDSCO evidence requests. A suitable Indian predicate for the exact drug, polymer, platform, intended use and size family remains unresolved.

**Confidence: MEDIUM**

Sources: REG-03; REG-05; REG-07; REG-08

### 5.4 Required evidence categories

| Requirement         | Evidence / obligation                                                                                    | Sample implication                                                   | Confidence |
|---------------------|----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------|
| Application         | Covering letter, Form MD-14 and fee challan.                                                             | Prepare a complete import application via SUGAM.                     | HIGH       |
| Authorized agent    | Power of attorney/undertaking; agent constitution; wholesale/manufacturing/MD-42 evidence as applicable. | Appoint an eligible Indian authorized agent.                         | HIGH       |
| Reference approvals | Free Sale Certificate / marketing authorization from country of origin and reference markets.            | Submit assumed EU and US approval evidence and current certificates. | HIGH       |
| QMS                 | Quality-management-system evidence.                                                                      | Provide current QMS certification and site information.              | HIGH       |
| Plant Master File   | Plant Master File per Fourth Schedule/checklist.                                                         | Prepare site/manufacturing-system documentation.                     | HIGH       |
| Device Master File  | Device Master File with product description, design/manufacture,                                         | Prepare a product-specific DMF for the DES system.                   | HIGH       |

|                           |                                                                                            |                                                                                       |        |
|---------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--------|
|                           | essential principles and technical evidence.                                               |                                                                                       |        |
| Declaration of conformity | Declaration of Conformity and applicable standards.                                        | Map applied standards and conformity evidence.                                        | HIGH   |
| Risk management           | Risk analysis and conformity with essential principles.                                    | Include implant, drug/polymer, delivery-system and sterilization risks.               | HIGH   |
| Verification / validation | Design verification, performance validation, stability and release evidence.               | Provide complete bench and product performance package.                               | HIGH   |
| Biocompatibility          | Biocompatibility evidence.                                                                 | Address all patient-contacting materials and implant duration.                        | HIGH   |
| Medicinal substance       | Data on incorporated medicinal substance.                                                  | Provide sirolimus identity, function, dose, release, safety and interaction evidence. | HIGH   |
| Sterilization             | Sterilization validation and sterile-packaging evidence.                                   | Document method, SAL, residuals and package integrity.                                | HIGH   |
| Clinical evidence         | Clinical safety/performance data and substantial-equivalence evidence.                     | Submit reference-market clinical evidence and literature relevant to exact product.   | MEDIUM |
| Three-batch evidence      | Certificates of analysis/release for three batches.                                        | Provide manufacturing release evidence for the marketed configuration.                | HIGH   |
| Labeling / IFU            | Proposed labels and instructions for use under MDR.                                        | Adapt label/IFU to Indian licence, importer/agent and statutory particulars.          | MEDIUM |
| UDI                       | UDI rule exists under MDR as amended.                                                      | Confirm current implementation and code requirements before launch.                   | MEDIUM |
| Local testing / samples   | Testing or samples may be requested depending on product and review.                       | Do not assume a universal waiver.                                                     | LOW    |
| PMS / vigilance           | Post-market surveillance and adverse-event reporting.                                      | Maintain India-specific complaint, vigilance and field-action processes.              | MEDIUM |
| PSUR                      | Periodic Safety Update Report requirements/circulars.                                      | Confirm frequency applicable to the licence/permission.                               | MEDIUM |
| Post-approval changes     | Material changes require controlled notification/approval under applicable MDR provisions. | Create change-control linkage between global and India product files.                 | MEDIUM |

Sources: REG-03; REG-04; REG-09

## 5.5 Fees, timeline and licence validity

| Item                                      | Locked finding                                                                | Confidence |
|-------------------------------------------|-------------------------------------------------------------------------------|------------|
| Class C/D overseas manufacturing-site fee | USD 3,000 per site                                                            | HIGH       |
| Class C/D distinct-device fee             | USD 1,500 per distinct device                                                 | HIGH       |
| Baseline official filing-fee calculation  | USD 4,500 for one site + one distinct device                                  | HIGH       |
| Possible overseas inspection fee          | USD 6,000 plus applicable additional costs                                    | MEDIUM     |
| Official review target                    | Up to nine months for a complete application                                  | HIGH       |
| Licence validity                          | Valid in perpetuity subject to retention fees every five years and compliance | HIGH       |

These figures exclude authorized-agent, testing, clinical, translation, consulting and execution costs.

Sources: REG-05; REG-06; REG-06A

## 5.6 Regulatory uncertainties

- Final Class D confirmation for the exact product.
- Identification of an appropriate Indian predicate.
- Whether the full diameter/length range can be grouped under one application.
- Whether local clinical investigation, testing or samples will be requested.
- Current operational UDI and post-market details applicable at launch.

## 5.7 Regulatory conclusion

The pathway is identifiable and does not appear structurally prohibitive, but the product-specific evidence burden is not sufficiently certain for an unconditional entry decision. Formal classification/predicate confirmation is an entry condition.

**Confidence: MEDIUM**

## 6. Reimbursement Intelligence

### 6.1 Reimbursement relevance

Reimbursement and public payment are commercially relevant because a large share of PCI activity is reported as funded through government schemes, while private insurance and out-of-pocket payment also remain material. The product price and provider episode payment must be treated as separate financial flows.

Sources: MKT-01; REI-01; REI-02; PRI-01

### 6.2 Coverage, coding/package and payment

| System / payer                        | Code / package                                              | Payment                                                                             | Device treatment                                                                            | Confidence              |
|---------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-------------------------|
| PM-JAY — current national framework   | Current HBP Manual Part 2 launched 20 Jan 2026.             | Exact current national PTCA rate not openly retrievable in this research execution. | PCI is handled through a treatment package; product price must be analyzed separately.      | MEDIUM                  |
| PM-JAY — Assam current package master | MC011 / procedure MC011A.                                   | 40600                                                                               | Implants/high-end consumables: Yes; barcode of stents used required in claim documentation. | HIGH                    |
| Assam Atal Amrit Abhiyan variation    | ASMC00025 / ASMC00026 mapped to MC011A.                     | 47540                                                                               | State package explicitly describes non-medicated stent episodes.                            | HIGH                    |
| Public hospital budget / procurement  | Institutional procurement; no universal reimbursement code. | Procurement price varies and is not publicly complete.                              | Product acquired under hospital or authority contract.                                      | MEDIUM                  |
| Private insurance                     | Policy/TPA-specific; no single national device code/rate.   | Negotiated provider payment not publicly verifiable.                                | Stent cost may be embedded in hospital episode billing and remains subject to NPPA ceiling. | LOW                     |
| CGHS / other government schemes       | Current PCI package/rate not conclusively verified.         | Not publicly verifiable in this research execution.                                 | Likely provider episode payment; product price remains separate.                            | NOT PUBLICLY VERIFIABLE |
| NPPA price control                    | S.O. 1587(E), effective 1 Apr 2026.                         | 39186.03                                                                            | Maximum DES price excluding GST; not coverage, coding or provider payment.                  | HIGH                    |
| HTA relevance                         | No product-specific mandatory code identified.              | Not applicable / not established.                                                   | HTA may inform policy/procurement, but no mandatory DES-specific gate was verified.         | NOT PUBLICLY VERIFIABLE |

### 6.3 PM-JAY evidence

A current national Health Benefit Package Manual Part 2 was launched in January 2026. The exact current national PTCA rate table was not openly retrievable in the locked evidence. A current official Assam PM-JAY package provides a state-level example: MC011A, PTCA inclusive of diagnostic angiogram, provider payment ₹40,600, implants/high-end consumables flagged as included, and more than one implant permitted. Stent barcode documentation is required.

**Confidence: MEDIUM** - National framework is verified; the quoted ₹40,600 payment is Assam-specific.

Sources: REI-01; REI-02

### 6.4 Public/private payment distinction

| Channel                | Payment structure                                                                   | Key limitation                                       |
|------------------------|-------------------------------------------------------------------------------------|------------------------------------------------------|
| PM-JAY / state scheme  | Provider episode/package payment to empanelled hospital                             | Rates and implementation can vary by state.          |
| Public hospital budget | Hospital or centralized body procures stents; clinical episode may be scheme-funded | Procurement price and provider payment are separate. |
| Private insurance      | Policy/TPA-specific provider payment                                                | Negotiated rates are confidential.                   |

|                    |                                                                 |                                                      |
|--------------------|-----------------------------------------------------------------|------------------------------------------------------|
| Out-of-pocket      | Patient/hospital billing subject to applicable price regulation | Patient price does not reveal acquisition economics. |
| NPPA price control | Maximum DES selling-price ceiling                               | Not coverage, coding or reimbursement.               |

## 6.5 Reimbursement conclusion

The evidence supports reimbursement/payment relevance but not a single national device reimbursement amount. The commercial model must account for state package variation and the distinction between provider payment and stent procurement cost. Confirmation of the current national and priority-state PCI payment rules is an entry condition.

**Confidence: MEDIUM**

## 7. Buyer & Procurement Intelligence

### 7.1 Buyer ecosystem

Coronary-stent demand involves distinct stakeholder roles. The clinical user is the interventional cardiologist/cath-lab team; technical evaluation may involve cardiology committees, biomedical/quality functions and procurement; the economic buyer is the hospital, health system or public procurement authority; and the commercial seller for an imported device is the licensed Indian importer/distributor or other eligible supplier.

| Stakeholder role           | Typical function                                             | Decision relevance                                                 |
|----------------------------|--------------------------------------------------------------|--------------------------------------------------------------------|
| Clinical user / influencer | Interventional cardiologist and cath-lab leadership          | Creates clinical demand and evaluates usability/clinical fit.      |
| Technical evaluator        | Cardiology committee, biomedical/quality/value function      | Assesses technical compliance, evidence and operational fit.       |
| Economic buyer             | Hospital, chain, state procurement body or central institute | Controls budget or contract.                                       |
| Procurement decision-maker | Purchase/stores/materials/tender function                    | Runs sourcing, rate contract or vendor process.                    |
| Funding authority          | PM-JAY/SHA, insurer, government scheme or hospital budget    | Determines provider payment/funding context.                       |
| Commercial seller          | Licensed Indian importer/distributor/supplier                | Contracts and supplies product; not necessarily the economic user. |

### 7.2 Structurally important organizations

| Organization                                                   | Status           | Geography   | Role                                                                                                   | Confidence |
|----------------------------------------------------------------|------------------|-------------|--------------------------------------------------------------------------------------------------------|------------|
| AIIMS New Delhi                                                | Public / Central | New Delhi   | Clinical user, technical evaluator, institutional economic buyer and procurement authority.            | HIGH       |
| AIIMS Jodhpur                                                  | Public / Central | Rajasthan   | Direct economic buyer/procurement authority; cath-lab clinical use implied by product-specific tender. | HIGH       |
| PGIMER Chandigarh                                              | Public / Central | Chandigarh  | Clinical user, technical evaluator and institutional buyer.                                            | MEDIUM     |
| SCTIMST                                                        | Public / Central | Kerala      | Clinical user, technical evaluator and institutional economic buyer.                                   | HIGH       |
| Sri Jayadeva Institute of Cardiovascular Sciences and Research | Public / State   | Karnataka   | High-capacity clinical user, evaluator and institutional buyer.                                        | HIGH       |
| Rajasthan Medical Services Corporation Ltd.                    | Public / State   | Rajasthan   | Economic buyer/procurement controller for state institutions where item is centrally procured.         | HIGH       |
| Kerala Medical Services Corporation Ltd.                       | Public / State   | Kerala      | Economic buyer/procurement controller where items are included in state tenders/running contracts.     | HIGH       |
| Apollo Hospitals                                               | Private          | Pan-India   | Major clinical user; chain/facility economic buyer and procurement function.                           | HIGH       |
| Fortis Healthcare                                              | Private          | Multi-state | Clinical user; facility/chain buyer and technical evaluator.                                           | MEDIUM     |
| Narayana Health                                                | Private          | Multi-state | Clinical user; facility/network buyer and technical evaluator.                                         | MEDIUM     |

|                        |         |                          |                                                                 |        |
|------------------------|---------|--------------------------|-----------------------------------------------------------------|--------|
| Manipal Hospitals      | Private | Multi-state              | Clinical user; facility/chain buyer and evaluator.              | HIGH   |
| Medanta                | Private | North India / multi-city | Clinical user; facility/network buyer and evaluator.            | MEDIUM |
| P.D. Hinduja Hospital  | Private | Mumbai, Maharashtra      | Clinical user and hospital economic buyer/procurement function. | HIGH   |
| Bombay Hospital Indore | Private | Indore, Madhya Pradesh   | Clinical user and hospital buyer/procurement function.          | HIGH   |
| Wockhardt Hospitals    | Private | Maharashtra / multi-city | Clinical user and hospital/chain buyer.                         | HIGH   |

This organization set is structural intelligence, not a lead list. No organization is represented as interested in the hypothetical product.

Sources: BUY-01 to BUY-12; PRI-03; PRI-04; PRI-05

## 7.3 Public and private procurement pathways

| Route                                                    | Economic buyer                                           | Mechanism                                                                               | Typical vendor requirements                                                                                        | Confidence |
|----------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|------------|
| Central-government hospital rate contract                | Hospital/institute purchase authority                    | Open e-tender/rate contract; may use consignment stock                                  | CDSO licence, technical compliance, bid security, past supply, samples/evaluation and NPPA compliance as specified | HIGH       |
| GeM central/public procurement                           | Government purchasing organization / hospital            | Two-packet bids, item-wise evaluation and sometimes reverse auction                     | OEM authorization, statutory licences, quality documents, delivery/shelf-life conditions and EMD as applicable     | MEDIUM     |
| State centralized procurement                            | State medical services corporation / state department    | Competitive e-bidding, running/rate contracts and technical/financial evaluation        | Registration/licence, technical standards, past performance, L1/quality criteria and performance security          | HIGH       |
| Public hospital direct purchase outside central contract | Hospital procurement/purchase committee                  | Hospital tender, quotation or rate-contract call under applicable rules                 | Product registration, NPPA compliance, technical specifications, prior supply and sample evaluation                | MEDIUM     |
| Private hospital or chain sourcing                       | Hospital or chain procurement function                   | Negotiated approved-vendor contracts, consignment and facility/chain formulary          | CDSO licence, supply continuity, clinician acceptance, price within NPPA ceiling, service and inventory terms      | MEDIUM     |
| Imported product commercial channel                      | Hospital or procurement authority remains economic buyer | Manufacturer → Indian authorized agent/licence holder → supplier/distributor → hospital | MD-15 import licence, compliant importer/seller, labeling, price control and tender/vendor qualification           | HIGH       |

## 7.4 Recent tender evidence

| Buyer                                                   | Tender / reference                                | Date                                     | Product scope                                                                             | Quantity                   | Award / unit value                                                         | Confidence |
|---------------------------------------------------------|---------------------------------------------------|------------------------------------------|-------------------------------------------------------------------------------------------|----------------------------|----------------------------------------------------------------------------|------------|
| AIIMS Jodhpur                                           | 2025_AIIMS_879121_1 / PROC-2/RC/05/2025-AIIMS.JDH | Published 2025-09-25; opening 2025-11-10 | Coronary stents                                                                           | Not stated in portal index | Not publicly verified                                                      | HIGH       |
| Director General Armed Forces Medical Services          | GEM/2025/B/6826396                                | Published 2025-11-03                     | Multiple DES technologies including sirolimus, everolimus, zotarolimus and BVS categories | 200                        | Estimated total ₹8,587,184 reported by mirror; not converted to unit price | MEDIUM     |
| ESIC Medical College & Hospital, Chennai                | GEM/2025/B/6607266                                | Posted 2025-09-13; close 2025-10-04      | Drug-eluting stent 2.5 × 23 mm                                                            | 10                         | Not publicly verified                                                      | MEDIUM     |
| Government hospital procurement, Perambalur, Tamil Nadu | SRPHC153053                                       | Deadline 2025-05-16                      | Zotarolimus DES with specified Ptlr/CoCr platform and size/strut criteria                 | Not publicly visible       | Not publicly verified                                                      | MEDIUM     |
| South Central Railway                                   | 82250962                                          | Posted 2025-07-12; close 2025-07-22      | Platinum-chromium PVF everolimus-eluting coronary stent; 2.25–4.0 mm all                  | Not publicly visible       | Not publicly verified                                                      | MEDIUM     |

|  |  |  |       |  |  |  |
|--|--|--|-------|--|--|--|
|  |  |  | sizes |  |  |  |
|--|--|--|-------|--|--|--|

The strongest primary example is the 2025 AIIMS Jodhpur rate contract for coronary stents on a consignment basis. Other selected examples provide useful technical and procedural evidence but rely on secondary tender mirrors. Award suppliers and defensible unit rates were not available for the selected tenders.

Sources: TEN-01 to TEN-05

## 7.5 Procurement barriers

- Indian regulatory licence and compliant local commercial entity are prerequisites for imported supply.
- Public tenders may require prior supply history, product-specific technical specifications, quality documents, bid security and sample/technical evaluation.
- NPPA price compliance constrains the commercial price envelope.
- Consignment or inventory obligations can shift working-capital and expiry risk to the supplier.
- Private-chain procurement terms, approved-vendor rules, volumes and acquisition prices are not public.

**Confidence: MEDIUM**

## 7.6 Buyer and procurement conclusion

The buying system is sufficiently visible to support a country-entry decision. Public procurement is formal and evidence-rich, while private procurement is commercially important but less transparent. The market requires both clinical acceptance and procurement qualification; legal sale through a local licensed channel does not replace hospital-level clinical and economic decision-making.

## 8. Critical Risks, Unknowns and Entry Conditions

| ID   | Type                   | Finding / unknown                                                                                                           | Decision impact                                                           | Entry condition | Confidence              |
|------|------------------------|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------|-------------------------|
| R-01 | DATA GAP               | Current 2024 national DES share is not published in the verified NIC 2024 paper.                                            | Changes TAM unit estimate.                                                | Yes             | MEDIUM                  |
| R-02 | DATA GAP               | Current 2024 national average stents per PCI is not published.                                                              | Changes unit demand and value.                                            | Yes             | MEDIUM                  |
| R-03 | DATA GAP               | Complete national PCI registry coverage factor is not established.                                                          | Observed 726,715 PCI may understate total procedures.                     | No              | HIGH                    |
| R-04 | DATA GAP               | Brand-level market share and sales volumes are unavailable.                                                                 | Prevents verified share ranking.                                          | No              | NOT PUBLICLY VERIFIABLE |
| R-05 | DATA GAP               | Confidential hospital acquisition and distributor transfer prices are unavailable.                                          | Commercial margin and true net-market value cannot be confirmed.          | Yes             | NOT PUBLICLY VERIFIABLE |
| R-06 | REGULATORY UNCERTAINTY | Product-specific CDSCO predicate, active comparator licences and final Class D pathway require direct validation.           | Could change evidence burden, grouping, clinical requirements and timing. | Yes             | MEDIUM                  |
| R-07 | PAYMENT GAP            | Exact current national 2026 PM-JAY PTCA rate and additional-stent payment rule were not openly retrievable.                 | State economics and hospital incentives may differ.                       | Yes             | MEDIUM                  |
| R-08 | PROCUREMENT GAP        | Award suppliers and defensible unit rates were not found for the selected recent tenders.                                   | Limits price and competitor-win analysis.                                 | No              | NOT PUBLICLY VERIFIABLE |
| R-09 | SAM UNCERTAINTY        | National lesion, vessel-size and intended-use fit data are insufficient for a precise SAM filter.                           | SAM is highly assumption-dependent.                                       | Yes             | LOW                     |
| R-10 | BUYER LIMITATION       | Private hospital procurement policies, volumes and chain contracts are confidential.                                        | Prevents account-level demand and concentration estimates.                | No              | MEDIUM                  |
| C-01 | CONTRADICTION          | NIC states participation is compulsory, but 2024 peer-reviewed reporting shows incomplete center data.                      | Risk of treating registry total as exhaustive national volume.            | No              | HIGH                    |
| C-02 | CONTRADICTION          | Hospital listing labels Orsiro under Biotronik while current product information is hosted by Teleflex.                     | Potential confusion in competitor attribution.                            | No              | MEDIUM                  |
| C-03 | CONTRADICTION          | Bombay Hospital page appears to attribute BioMatrix NeoFlex to Sahajanand, while the product is associated with Biosensors. | Competitor-universe manufacturer field could be wrong.                    | No              | LOW                     |
| C-04 | CONTRADICTION          | Current HBP Manual Part 2 exists, but the openly accessible current national PTCA table was not found; Assam shows ₹40,600. | Risk of assuming a state rate is national.                                | Yes             | MEDIUM                  |

### 8.1 Conditions that directly affect the conclusion

- Formal product-specific CDSCO classification and predicate confirmation.
- Confidential acquisition/distributor economics validation.
- Current national and priority-state PCI payment-rule confirmation.

Other gaps - including brand-level market share, private purchasing volumes and tender award unit rates - reduce precision but do not prevent a country-entry intelligence conclusion.

**Sources:** R-01 to R-10; C-01 to C-04

## 9. Recommended Next Actions

| Priority | Action                                                                                           | Evidence-based reason                                                                                      | Decision resolved                                                                                    | Suggested owner             |
|----------|--------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------|
| 1        | Obtain formal CDSCO classification/predicate confirmation.                                       | The locked pathway is provisional Class D and the exact predicate remains unresolved.                      | Confirms evidence burden, clinical requirements, grouping and timeline.                              | Regulatory Affairs          |
| 2        | Validate confidential hospital acquisition and channel economics.                                | Public prices do not reveal net hospital acquisition or distributor transfer prices.                       | Confirms feasible launch price, margin and channel structure.                                        | Commercial / Finance        |
| 3        | Confirm current national PM-JAY and priority-state PCI package rules.                            | National HBP Manual Part 2 is current, but the national PTCA rate table was not openly retrievable.        | Confirms provider economics and state reimbursement variation.                                       | Market Access               |
| 4        | Define a differentiated India value proposition against the five direct comparators.             | Comparable sirolimus/biodegradable-polymer and premium imported products are already present.              | Tests whether technical/clinical differentiation is commercially meaningful under the price ceiling. | Marketing / Medical Affairs |
| 5        | Build a procurement-readiness plan for public rate contracts and private hospital qualification. | Recent tenders show formal technical, regulatory and supply requirements; private terms remain non-public. | Determines launch readiness after regulatory and economic conditions are resolved.                   | Commercial Operations       |

These are recommended next actions only. Regulatory execution, pricing validation, distributor search, KOL validation, hospital outreach and tender execution are not included in this Full Country Intelligence product.

## 10. Methodology, Research Cutoff and Limitations

### 10.1 Methodology

This sample uses the locked GHMAP Full Country Intelligence research standard. Evidence was prioritized by source authority; source data, assumptions and GHMAP calculations were kept separate; confidence was assigned as HIGH, MEDIUM, LOW or NOT PUBLICLY VERIFIABLE; and material conflicts were preserved rather than silently resolved.

| Evidence label          | Meaning in this report                                                            |
|-------------------------|-----------------------------------------------------------------------------------|
| HIGH                    | Current, direct and authoritative evidence with no material unresolved conflict.  |
| MEDIUM                  | Credible but incomplete, indirect, older or partly assumption-dependent evidence. |
| LOW                     | Sparse, materially conflicting or strongly assumption-dependent evidence.         |
| NOT PUBLICLY VERIFIABLE | No reliable public evidence identified for the requested claim.                   |

### 10.2 Research cutoff

All findings are current only through the locked research cutoff of 19 August 2026. No new research was added during Phase 5C.

### 10.3 Key limitations

- Regulatory classification and pathway are provisional and do not constitute legal advice or guarantee approval.
- Market estimates are transparent scenario ranges, not audited market values or sales forecasts.
- Current national DES utilization and stents-per-PCI inputs are not directly published for 2024 and therefore use evidence-anchored scenarios.
- Pricing observations do not represent confidential negotiated transaction prices unless explicitly labeled as such; no such confidential data were available.
- Reimbursement findings do not guarantee coverage, coding, payment or payment amount.
- Procurement evidence does not capture all private purchasing activity.
- Buyer organizations are included for structural analysis, not as sales leads or indications of purchasing interest.
- Brand-level market share is not estimated.

### 10.4 Minimum professional disclaimer

GHMAP Full Country Intelligence is a strategic decision-support product based on publicly available and customer-supplied evidence available through the stated research cutoff date. Findings apply only to the defined product, configuration, intended use and target country. Regulatory classifications and pathways are provisional and do not constitute legal advice or guarantee approval. Market estimates are transparent, assumption-based ranges rather than audited market values or sales forecasts. Reimbursement findings do not guarantee coverage, coding, payment or payment amount. Pricing observations may not reflect confidential negotiated transaction prices. Procurement evidence may not capture all private purchasing activity. Requirements, prices, policies and market conditions may change after the research cutoff date.

## 11. Source Appendix

The source IDs below correspond to the citations used throughout this report. The appendix reproduces only the locked Phase 5B source register.

| ID     | Module  | Organization / publisher                                | Title / resource                                              | Date                             | Confidence |
|--------|---------|---------------------------------------------------------|---------------------------------------------------------------|----------------------------------|------------|
| MKT-01 | Market  | National Interventional Council / peer-reviewed journal | India PCI landscape and NIC Registry 2024 analysis            | 2026 publication; 2024 data      | HIGH       |
| MKT-02 | Market  | National Interventional Council                         | NIC Registry website                                          | Current website                  | HIGH       |
| MKT-03 | Market  | NIC / Indian Heart Journal                              | Percutaneous coronary intervention in India: 2011 report      | 2013 publication; 2011 data      | MEDIUM     |
| MKT-04 | Market  | NIC / Indian Heart Journal                              | India PCI registry 2017 report                                | 2019 publication; 2017 data      | MEDIUM     |
| MKT-05 | Market  | NIC / Indian Heart Journal                              | India PCI registry 2018 report                                | 2020 publication; 2018 data      | MEDIUM     |
| MKT-06 | Market  | Indian clinical investigators                           | PCI payment/insurance study                                   | 2022                             | LOW        |
| MKT-07 | Market  | Indian clinical investigators                           | STEMI revascularization study                                 | 2024                             | LOW        |
| MKT-08 | Market  | Indian clinical investigators                           | Supraflex registry                                            | 2021                             | MEDIUM     |
| MKT-09 | Market  | CBHI / Ministry of Health and Family Welfare            | National Health Profile                                       | Latest listed NHP 2023           | MEDIUM     |
| MKT-10 | Market  | Ministry of Health and Family Welfare                   | National NCD Portal                                           | Current portal                   | MEDIUM     |
| MKT-11 | Market  | Indian clinical investigators                           | BioMatrix Indian registry                                     | 2013                             | LOW        |
| MKT-12 | Market  | Indian clinical investigators                           | Contemporary PCI utilization study                            | 2024                             | LOW        |
| PRI-01 | Pricing | National Pharmaceutical Pricing Authority               | Notification listing for 2026 coronary-stent ceiling revision | 2026-03-27 listing               | HIGH       |
| PRI-02 | Pricing | Gazette of India / NPPA                                 | S.O. 1587(E) coronary-stent ceiling order                     | 2026-03-25; effective 2026-04-01 | HIGH       |

| ID     | Module                       | Organization / publisher        | Title / resource                        | Date                     | Confidence |
|--------|------------------------------|---------------------------------|-----------------------------------------|--------------------------|------------|
| PRI-03 | Pricing / Buyer              | Wockhardt Hospitals             | 2026 stent prices                       | 2026                     | HIGH       |
| PRI-04 | Pricing / Competitor / Buyer | P.D. Hinduja Hospital           | Coronary stent pricing                  | Current 2026 access      | HIGH       |
| PRI-05 | Pricing / Competitor / Buyer | Bombay Hospital Indore          | Stents pricing                          | Current 2026 access      | MEDIUM     |
| PRI-06 | Pricing / Competitor         | Vascular Concepts               | Revised 2026 stent prices               | 2026                     | HIGH       |
| CMP-01 | Competitor                   | Sahajanand Medical Technologies | Tetriflex product page                  | Current access           | MEDIUM     |
| CMP-02 | Competitor                   | Sahajanand Medical Technologies | Tetrilimus product page                 | Current access           | MEDIUM     |
| CMP-03 | Competitor                   | Terumo                          | Ultimaster Nagomi product page          | Current access           | HIGH       |
| CMP-04 | Competitor                   | Teleflex                        | Orsiro Mission product page             | Current access           | HIGH       |
| CMP-05 | Competitor                   | Abbott India                    | Xience Skypoint India launch            | 2026-03-10               | HIGH       |
| CMP-06 | Competitor                   | Abbott                          | Xience Skypoint ordering information    | Current access           | HIGH       |
| REG-01 | Regulatory                   | CDSCO                           | Medical Device & Diagnostics portal     | Current access           | HIGH       |
| REG-02 | Regulatory                   | CDSCO                           | Medical Devices Rules and amendments    | Current access           | HIGH       |
| REG-03 | Regulatory                   | CDSCO                           | Form MD-14 import application checklist | Current checklist access | HIGH       |
| REG-04 | Regulatory                   | CDSCO                           | Medical-device grouping guidance / FAQ  | Current access           | MEDIUM     |

| ID     | Module     | Organization / publisher            | Title / resource                                   | Date                        | Confidence |
|--------|------------|-------------------------------------|----------------------------------------------------|-----------------------------|------------|
| REG-05 | Regulatory | Government of India / Indian Kanoon | MDR Rule 36 — import licence decision and reliance | Rule text current to source | HIGH       |
| REG-06 | Regulatory | Government of India / Indian Kanoon | Medical Devices Rules 2017 full text / schedules   | Rule text current to source | HIGH       |

|         |                         |                                                      |                                                   |                             |        |
|---------|-------------------------|------------------------------------------------------|---------------------------------------------------|-----------------------------|--------|
| REG-06A | Regulatory              | Government of India / Indian Kanoon                  | MDR Rule 37 — import licence validity             | Rule text current to source | HIGH   |
| REG-07  | Regulatory / Competitor | CDSO                                                 | List of approved devices                          | Dynamic current database    | MEDIUM |
| REG-08  | Regulatory / Competitor | CDSO                                                 | List of approved risk devices                     | Dynamic current database    | MEDIUM |
| REG-09  | Regulatory              | CDSO                                                 | Post-marketing / safety monitoring portal         | Current access              | MEDIUM |
| REI-01  | Reimbursement           | Press Information Bureau / National Health Authority | Launch of Health Benefit Package Manual Part 2    | 2026-01-20                  | HIGH   |
| REI-02  | Reimbursement           | Government of Assam / PM-JAY                         | PM-JAY Package Master                             | Current page reviewed 2026  | HIGH   |
| REI-03  | Reimbursement           | Government of Assam                                  | Atal Amrit Abhiyan Package Master                 | Current page reviewed 2026  | HIGH   |
| REI-04  | Reimbursement           | National Health Authority                            | NHA Data Privacy Policy / PM-JAY description      | June 2023                   | HIGH   |
| REI-05  | Reimbursement           | National Health Authority                            | CGHS transaction system                           | Current access              | LOW    |
| BUY-01  | Buyer                   | AIIMS New Delhi                                      | Department of Cardiology                          | Current access              | HIGH   |
| BUY-02  | Buyer / Procurement     | AIIMS Jodhpur / CPPP                                 | Coronary-stent rate contract on consignment basis | 2025-09-25                  | HIGH   |
| BUY-03  | Buyer                   | PGIMER Chandigarh                                    | Department of Cardiology                          | Current access              | MEDIUM |

| ID     | Module              | Organization / publisher       | Title / resource                                                      | Date             | Confidence |
|--------|---------------------|--------------------------------|-----------------------------------------------------------------------|------------------|------------|
| BUY-04 | Buyer               | SCTIMST                        | Cardiology Department                                                 | Current access   | HIGH       |
| BUY-05 | Buyer               | Sri Jayadeva Institute         | Official institute website                                            | Current access   | HIGH       |
| BUY-06 | Buyer / Procurement | RMSCL                          | Introduction and equipment procurement                                | Current access   | HIGH       |
| BUY-07 | Buyer / Procurement | KMSCL                          | About KMSCL / central procurement role                                | Current access   | HIGH       |
| BUY-08 | Buyer               | Apollo Hospitals               | Apollo Heart Institutes                                               | Current access   | HIGH       |
| BUY-09 | Buyer               | Fortis Healthcare              | Cath-lab launch / interventional cardiology capability                | 2023-01-18 event | MEDIUM     |
| BUY-10 | Buyer               | Narayana Health                | Adult interventional cardiology capability                            | Current access   | MEDIUM     |
| BUY-11 | Buyer               | Manipal Hospitals              | Coronary angiography / PCI services                                   | Current access   | HIGH       |
| BUY-12 | Buyer               | Medanta                        | Interventional cardiology listing                                     | Current access   | MEDIUM     |
| TEN-01 | Procurement         | AIIMS Jodhpur / CPPP           | Rate contract for procurement of coronary stents on consignment basis | 2025-09-25       | HIGH       |
| TEN-02 | Procurement         | DGAFMS / GeM mirror            | GEM/2025/B/6826396 coronary-stent bid                                 | 2025-11-03       | MEDIUM     |
| TEN-03 | Procurement         | ESIC Chennai / GeM mirror      | GEM/2025/B/6607266 DES 2.5 × 23                                       | 2025-09-13       | MEDIUM     |
| TEN-04 | Procurement         | Tamil Nadu public buyer mirror | SRPHC153053 zotarolimus DES                                           | 2025             | MEDIUM     |
| TEN-05 | Procurement         | South Central Railway mirror   | Tender 82250962 everolimus DES                                        | 2025-07-12       | MEDIUM     |

## 12. Final Decision Record

| Decision item                    | Final sample finding                                                                                                                                  |
|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| Overall country-entry conclusion | CONDITIONAL GO                                                                                                                                        |
| Overall evidence confidence      | MEDIUM                                                                                                                                                |
| Market Opportunity               | READY - large observed PCI base; TAM/SAM scenario model transparent.                                                                                  |
| Competitor & Pricing             | READY - 15-product universe, five profiles, regulated/public pricing; net acquisition and share gaps disclosed.                                       |
| Regulatory & Reimbursement       | READY - pathway and state payment evidence sufficient for intelligence; formal classification and national rate confirmation remain entry conditions. |
| Buyer & Procurement              | READY - 15 organizations, public/private pathways and five tender examples; private terms and award unit rates remain unavailable.                    |
| Report boundary                  | Strategic intelligence only; no execution services included.                                                                                          |
| Research cutoff                  | 19 August 2026                                                                                                                                        |

### Final QA

- ✓ All four approved modules are present.
- ✓ Locked Phase 5B calculations are unchanged.
- ✓ Locked competitor set and five detailed profiles are unchanged.
- ✓ Locked pricing evidence and price-type distinctions are unchanged.
- ✓ Locked regulatory and reimbursement findings are unchanged.
- ✓ Locked buyer set and tender evidence are unchanged.
- ✓ Confidence ratings and evidence gaps are preserved.
- ✓ No new research was conducted.
- ✓ No unsupported market share, confidential pricing or tender unit rate was introduced.
- ✓ Reimbursement payment is not represented as product selling price.
- ✓ NPPA ceiling price is not represented as transaction price.
- ✓ Conclusions follow the locked evidence and explicitly state the three entry conditions.

### PHASE 5C STATUS: APPROVED FOR DESIGN